HOPE HEAL HEALTH, INC.
MC281478
MP281361
MR281337
RMD-686

ESTABLISHMENT OVERVIEW

1. Name, license number(s), and types of license(s) affected by the change in ownership and control request:

Hope Heal Health, Inc.

MC281478 – Cultivation – 4 / Indoor (20,001 – 30,000 sq. ft.)
MP281361 – Product Manufacturer
MR281337 – Retail
RMD-686 – MTC

BACKGROUND OVERVIEW

2. The individual(s) requesting to acquire ownership or control interests over the license(s) include the following:

Charles Bachtell – Chief Executive Officer/Co-Founder/Board Member
Joseph Caltabiano – President/Co-Founder/Board Member
Ken Amann – Chief Financial Officer
Zach Marburger – Chief Information Officer
David Ellis – Chief Operating Officer
Jason Erkes – Chief Communications Officer
John Schetz – General Counsel
Dominic A. Sergi – Board Member
Brian McCormack – Board Member
Robert Sampson – Board Member
John R. Walter – Board Member
Gerald Corcoran – Board Member
Thomas Manning – Board Member/Chairman of the Board
Randy Podolsky – Board Member
3. The entity(ies) requesting to acquire ownership or control interests over the license(s) include the following:

   Cresco Labs, LLC – Parent Company

4. Background checks were conducted on all individuals and entities disclosed within the application, as applicable. No suitability issues were discovered.

5. The individual(s) and/or entity(ies) that are requesting ownership and control over the license(s) do not appear to have exceeded any ownership and control limits over any particular license type or cultivation canopy.

6. Commission staff conducted an organizational and financial inspection into the individual(s) and/or entity(ies) associated with this change of ownership and control request. Commission staff found no issues or inconsistencies with the information provided to the Commission in the application.

**RECOMMENDATION**

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and the individual associated with this change in ownership and control may now effectuate any outstanding business agreements related to the change. The licensee will notify the Commission when the change in ownership and control has occurred.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff; and
5. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 105 (1) after effectuating the change in ownership and control, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.
MASSMEDICUM CORP.
RMD-945

ESTABLISHMENT OVERVIEW

1. Name, license number(s), and types of license(s) affected by the change in ownership and control request:

   MassMedicum Corp.
   MTC – RMD-945
   MTC – Provisional License

BACKGROUND OVERVIEW

2. The individual(s) requesting to acquire ownership or control interests over the license(s) include the following:

   Christine Heck – Chief Executive Officer / Sole Director

3. The entity(ies) requesting to acquire ownership or control interests over the license(s) include the following:

   PTS of Nevada, LLC – Parent Company
   Grand Cru Medicinals Management, LLC – Parent Company

4. Background checks were conducted on all individuals and entities disclosed within the application, as applicable. No suitability issues were discovered.

5. The individual(s) and/or entity(ies) that are requesting ownership and control over the license(s) do not appear to have exceeded any ownership and control limits over any particular license type or cultivation canopy.

6. Commission staff conducted an organizational and financial inspection into the individual(s) and/or entity(ies) associated with this change of ownership and control request. Commission staff found no issues or inconsistencies with the information provided to the Commission in the application.

RECOMMENDATION
Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and the individual associated with this change in ownership and control may now effectuate any outstanding business agreements related to the change. The licensee will notify the Commission when the change in ownership and control has occurred.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff; and
5. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 105 (1) after effectuating the change in ownership and control, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.
Blackstone Valley Naturals, LLC
MB281476

Establishment Overview

1. Name and address of the Marijuana Establishment:
   Blackstone Valley Naturals, LLC
   660 Douglas Street, Unit 400, Uxbridge, MA 01569

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):
   Microbusiness (Cultivation and Product Manufacturing)

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):
   The licensee is not an applicant or licensee for any other license type.

Licensing Overview

4. The licensee was approved for provisional licensure for the above-mentioned license type(s) on June 27, 2019.

5. The licensee has paid all applicable license fees.

6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).

7. No new information has been discovered by Commission staff regarding the suitability of the licensee or the individuals and entities previously disclosed since the issuance of the provisional license(s).

Inspection Overview

8. Commission staff inspected the licensee’s facility on the following date(s): December 4, 2019 and December 27, 2019.
9. The licensee’s facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff’s inspection is highlighted below:

a. **Security**

   Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
   i. The security of all entrances and exits;
   ii. Visitor procedures;
   iii. Limited access areas;
   iv. Verification of a primary and back-up security company;
   v. Presence of perimeter and duress alarms; and
   vi. All cameras complied with Commission requirements.

b. **Inventory and Storage**

   Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
   i. Secure storage of marijuana and marijuana products;
   ii. Sanitation and pest control measures; and
   iii. Inventory controls and procedures.

c. **Cultivation Operation**

   Enforcement staff verified that all cultivation operations were in compliance with the Commission’s regulations. Some of the requirements verified include the following:
   i. Seed-to-sale tracking;
   ii. Compliance with applicable pesticide laws and regulations; and
   iii. Best practices to limit contamination.

d. **Product Manufacturing Operation**

   Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
   i. Proposed product compliance; and
   ii. Safety, sanitation, and security of the area and products.
e. **Transportation**

The licensee does not currently have a vehicle and will be utilizing a Third-Party Transporter.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations; the licensee remains suitable for licensure;
3. The licensee shall cooperate with and provide information to Commission staff; and
4. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105 (1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.
CAREGIVER-PATIENT CONNECTION, LLC
MR282131

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

   Caregiver-Patient Connection, LLC
   371 Lunenburg Street, Fitchburg, MA 01420

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

   Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cultivation – Tier 2/Outdoor</td>
<td>Commence Operations</td>
<td>Barre</td>
</tr>
<tr>
<td>(5,001 to 10,000 sq.ft.)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cultivation – Tier 3/Indoor</td>
<td>Provisional License</td>
<td>Framingham</td>
</tr>
<tr>
<td>(10,000 to 20,000 sq.ft.)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cultivation – Tier 2/Indoor</td>
<td>Provisional License</td>
<td>Barre</td>
</tr>
<tr>
<td>(5,001 to 10,000 sq.ft.)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Product Manufacturing</td>
<td>Application Submitted</td>
<td>Framingham</td>
</tr>
<tr>
<td>MTC</td>
<td>Provisional License</td>
<td>Barre</td>
</tr>
</tbody>
</table>

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license type(s) on May 16, 2019.

5. The licensee has paid all applicable license fees.

6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensee or the individuals and entities previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee’s facility on the following date(s): November 21, 2019 and December 13, 2019.

9. The licensee’s facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff’s inspection is highlighted below:

   a. Security

      Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      i. The security of all entrances and exits;
      ii. Visitor procedures;
      iii. Limited access areas;
      iv. Verification of a primary and back-up security company;
      v. Presence of perimeter and duress alarms; and
      vi. All cameras complied with Commission requirements.

   b. Inventory and Storage

      Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      i. Secure storage of marijuana and marijuana products;
      ii. Sanitation and pest control measures; and
      iii. Inventory controls and procedures.

   c. Retail Operation

      Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      i. Verification of identifications for access;
      ii. Layout of the sales floor; and
      iii. Availability and contents of adult-use consumer education materials.
d. Transportation

The licensee will not be performing transportation activities from this location.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations (retail only);
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff;
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105 (1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business; and
6. Prior to receiving approval to commence operations, the licensee shall, upon inspection, submit to Commission staff a detailed timeline for its MTC license(s) to become operational.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.
CURALEAF MASSACHUSETTS, INC.
MR282183

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

   Curaleaf Massachusetts, Inc.
   124 West Street Unit D, Ware, MA 01082

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

   Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
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<tbody>
<tr>
<td>Cultivation-Tier 11 / Indoor (90,001 – 100,000 sq. ft.)</td>
<td>Commence Operations</td>
<td>Webster</td>
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<tr>
<td>Product Manufacturer</td>
<td>Commence Operations</td>
<td>Webster</td>
</tr>
<tr>
<td>Retail</td>
<td>Commence Operations</td>
<td>Oxford</td>
</tr>
<tr>
<td>Retail</td>
<td>Commence Operations</td>
<td>Provincetown</td>
</tr>
<tr>
<td>MTC</td>
<td>Commence Operations</td>
<td>Oxford</td>
</tr>
<tr>
<td>MTC</td>
<td>Commence Operations</td>
<td>Provincetown</td>
</tr>
</tbody>
</table>

   Additionally, it should be noted, that Enforcement staff have received a request for change in ownership or control by the licensee. This request is currently under staff review.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license type(s) on September 13, 2019.

5. The licensee has paid all applicable license fees.

6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of
the licensee or the individuals and entities previously disclosed since the issuance of the
provisional license(s).

INSTRUCTION OVERVIEW

8. Commission staff inspected the licensee’s facility on the following date(s): November 25,
2019.

9. The licensee’s facility was inspected by Commission staff and found to be in full
compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as
applicable.

10. No evidence was discovered during the inspection(s) that indicated the Marijuana
Establishment was not in compliance with all applicable state laws and local bylaws or
ordinances.

11. Specific information from Commission staff’s inspection is highlighted below:

   a. Security

      Enforcement staff verified that all security-related requirements were in full compliance
      with Commission regulations. Some of the requirements verified include the following:
      i. The security of all entrances and exits;
      ii. Visitor procedures;
      iii. Limited access areas;
      iv. Verification of a primary and back-up security company;
      v. Presence of perimeter and duress alarms; and
      vi. All cameras complied with Commission requirements.

   b. Inventory and Storage

      Enforcement staff verified that all inventory-related requirements were in full
      compliance with Commission regulations. Some of the requirements verified include the
      following:
      i. Secure storage of marijuana and marijuana products;
      ii. Sanitation and pest control measures; and
      iii. Inventory controls and procedures.

   c. Retail Operation

      Enforcement staff verified that all retail-related requirements were in full compliance
      with Commission regulations. Some of the requirements verified include the following:
      i. Verification of identifications for access;
      ii. Layout of the sales floor; and
iii. Availability and contents of adult-use consumer education materials.

d. Transportation

Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

i. Vehicle and staffing requirements;
ii. Communication and reporting requirements; and
iii. Inventory and manifests requirements.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff; and
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105 (1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.
GREEN BIZ, LLC
MR281793

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:
   
   Green Biz, LLC
   34 Bridge Street, Northampton, MA 01060

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):
   
   Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
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</thead>
<tbody>
<tr>
<td>Retail</td>
<td>Provisional License</td>
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<tr>
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<td>Applicant</td>
<td>Northampton</td>
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</table>

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license type(s) on March 7, 2019.

5. The licensee has paid all applicable license fees.

6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).

7. No new information has been discovered by Commission staff regarding the suitability of the licensee or the individuals and entities previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee’s facility on the following date(s): December 4, 2019 and December 27, 2019.
9. The licensee’s facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff’s inspection is highlighted below:

   a. **Security**

      Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      i. The security of all entrances and exits;
      ii. Visitor procedures;
      iii. Limited access areas;
      iv. Verification of a primary and back-up security company;
      v. Presence of perimeter and duress alarms; and
      vi. All cameras complied with Commission requirements.

   b. **Inventory and Storage**

      Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      i. Secure storage of marijuana and marijuana products;
      ii. Sanitation and pest control measures; and
      iii. Inventory controls and procedures.

   c. **Retail Operation**

      Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      i. Verification of identifications for access;
      ii. Layout of the sales floor; and
      iii. Availability and contents of adult-use consumer education materials.

   d. **Transportation**

      The licensee will not be performing transportation activities at this time.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:
1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations; The licensee remains suitable for licensure;
3. The licensee shall cooperate with and provide information to Commission staff; and
4. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105 (1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.
ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

   Ipswich Pharmaceutical Associates, Inc
   116 Newburyport Turnpike, Rowley, MA 01969

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

   Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cultivation – Tier 2 / Outdoor (5,001 – 10,000 sq. ft.)</td>
<td>Provisional License</td>
<td>Hinsdale</td>
</tr>
<tr>
<td>MTC</td>
<td>Provisional License</td>
<td>Rowley</td>
</tr>
</tbody>
</table>

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license type(s) on August 8, 2019.

5. The licensee has paid all applicable license fees.

6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).

7. No new information has been discovered by Commission staff regarding the suitability of the licensee or the individuals and entities previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW
8. Commission staff inspected the licensee’s facility on the following date(s): October 25, 2019 and December 18, 2019.

9. The licensee’s facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff’s inspection is highlighted below:

   a. **Security**
      
      Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      
      i. The security of all entrances and exits;
      
      ii. Visitor procedures;
      
      iii. Limited access areas;
      
      iv. Verification of a primary and back-up security company;
      
      v. Presence of perimeter and duress alarms; and
      
      vi. All cameras complied with Commission requirements.

   b. **Inventory and Storage**
      
      Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      
      i. Secure storage of marijuana and marijuana products;
      
      ii. Sanitation and pest control measures; and
      
      iii. Inventory controls and procedures.

   c. **Retail Operation**
      
      Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      
      i. Verification of identifications for access;
      
      ii. Layout of the sales floor;
      
      iii. Availability and contents of adult-use consumer education materials;
      
      iv. Appropriate patient consultation area (co-location); and
      
      v. Plan to ensure 35% of its inventory is preserved for patients (co-location).

   d. **Transportation**
      
      The licensee will not be performing transportation activities at this time.
RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff;
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105 (1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business; and
6. Prior to receiving approval to commence operations, the licensee shall, upon inspection, submit to Commission staff an updated timeline for its MTC license(s) to become operational.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.
NOVA FARMS, LLC  
MR281379

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Nova Farms, LLC  
34 Extension Street, Attleboro, MA 02073

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cultivation – Tier 2 / Indoor (5,001 – 10,000 sq. ft.)</td>
<td>Provisional License</td>
<td>Attleboro</td>
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<tr>
<td>Cultivation – Tier 9 / Outdoor (70,001 – 80,000 sq. ft.)</td>
<td>Final License</td>
<td>Sheffield</td>
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<tr>
<td>Cultivation – Tier 1 / Indoor (up to 5,000 sq. ft.)</td>
<td>Provisional License</td>
<td>Sheffield</td>
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<tr>
<td>Product Manufacturer</td>
<td>Provisional License</td>
<td>Attleboro</td>
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<td>Retail</td>
<td>Provisional License</td>
<td>Framingham</td>
</tr>
<tr>
<td>MTC</td>
<td>Provisional License</td>
<td>Attleboro</td>
</tr>
</tbody>
</table>

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license type(s) on December 13, 2018.

5. The licensee has paid all applicable license fees.

6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensee or the individuals and entities previously disclosed since the issuance of the provisional license(s).

**INSPECTION OVERVIEW**

8. Commission staff inspected the licensee’s facility on the following date(s): July 26, 2019.

9. The licensee’s facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff’s inspection is highlighted below:

   a. **Security**
      
      Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      
      i. The security of all entrances and exits;
      
      ii. Visitor procedures;
      
      iii. Limited access areas;
      
      iv. Verification of a primary and back-up security company;
      
      v. Presence of perimeter and duress alarms; and
      
      vi. All cameras complied with Commission requirements.

   b. **Inventory and Storage**
      
      Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      
      i. Secure storage of marijuana and marijuana products;
      
      ii. Sanitation and pest control measures; and
      
      iii. Inventory controls and procedures.

   c. **Retail Operation**
      
      Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      
      i. Verification of identifications for access;
      
      ii. Layout of the sales floor;
      
      iii. Availability and contents of adult-use consumer education materials;
      
      iv. Appropriate patient consultation area (co-location); and
v. Plan to ensure 35% of its inventory is preserved for patients (co-location).

d. Transportation

The licensee will not be performing transportation activities at this time.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff;
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105 (1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business;
6. Prior to receiving approval to commence operations, the licensee shall, upon inspection, submit to Commission staff an updated timeline for its MTC license(s) to become operational.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.
PIioneer Valley Extracts, LLC
MP281417

Establishment Overview

1. Name and address of the Marijuana Establishment:
   Pioneer Valley Extracts, LLC
   43 Ladd Avenue, Northampton, MA 01062

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):
   Product Manufacturer

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):
   The licensee is not an applicant or licensee for any other license type

Licensing Overview

4. The licensee was approved for provisional licensure for the above-mentioned license type(s) on January 10, 2019.

5. The licensee has paid all applicable license fees.

6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).

7. No new information has been discovered by Commission staff regarding the suitability of the licensee or the individuals and entities previously disclosed since the issuance of the provisional license(s).

Inspection Overview

8. Commission staff inspected the licensee’s facility on the following date(s): December 23, 2019.
9. The licensee’s facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff’s inspection is highlighted below:

   a. **Security**

      Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      
      i. The security of all entrances and exits;
      ii. Visitor procedures;
      iii. Limited access areas;
      iv. Verification of a primary and back-up security company;
      v. Presence of perimeter and duress alarms; and
      vi. All cameras complied with Commission requirements.

   b. **Inventory and Storage**

      Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      
      i. Secure storage of marijuana and marijuana products;
      ii. Sanitation and pest control measures; and
      iii. Inventory controls and procedures.

   c. **Product Manufacturing Operation**

      Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      
      i. Proposed product compliance; and
      ii. Safety, sanitation, and security of the area and products.

   d. **Transportation**

      The licensee will not be performing transportation activities at this time.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:
The licensee may possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations;

2. The licensee is subject to inspection to ascertain compliance with Commission regulations;

3. The licensee remains suitable for licensure;

4. The licensee shall cooperate with and provide information to Commission staff; and

5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105 (1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.
ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

   Pure Oasis, LLC
   430 Blue Hill Avenue, Boston, MA 02121

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

   Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

   The licensee is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license type(s) on July 17, 2019.

5. The licensee has paid all applicable license fees.

6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).

7. No new information has been discovered by Commission staff regarding the suitability of the licensee or the individuals and entities previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee’s facility on the following date(s): November 21, 2019, December 16, 2019, and January 23, 2020.

9. The licensee’s facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff’s inspection is highlighted below:

a. **Security**

   Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
   
i. The security of all entrances and exits;
   
ii. Visitor procedures;
   
iii. Limited access areas;
   
iv. Verification of a primary and back-up security company;
   
v. Presence of perimeter and duress alarms; and
   
vi. All cameras complied with Commission requirements.

b. **Inventory and Storage**

   Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
   
i. Secure storage of marijuana and marijuana products;
   
ii. Sanitation and pest control measures; and
   
iii. Inventory controls and procedures.

c. **Retail Operation**

   Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
   
i. Verification of identifications for access;
   
ii. Layout of the sales floor; and
   
iii. Availability and contents of adult-use consumer education materials.

d. **Transportation**

   The licensee will not be performing transportation activities.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:
1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff; and
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.
SOLAR THERAPEUTICS
MP281464

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

   Solar Therapeutics
   1400 Brayton Point Road, Somerset, MA 02725

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

   Product Manufacturer

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cultivation- Tier 5 / Indoor (30,001-40,000 sq. ft.)</td>
<td>Final License</td>
<td>Somerset</td>
</tr>
<tr>
<td>Retail</td>
<td>Commence Operations</td>
<td>Somerset</td>
</tr>
<tr>
<td>Retail</td>
<td>Application Submitted</td>
<td>Seekonk</td>
</tr>
<tr>
<td>MTC</td>
<td>Final License</td>
<td>Somerset</td>
</tr>
</tbody>
</table>

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license type(s) on May 30, 2019.

5. The licensee has paid all applicable license fees.

6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).

7. No new information has been discovered by Commission staff regarding the suitability of the licensee or the individuals and entities previously disclosed since the issuance of the provisional license(s).
INSPECTION OVERVIEW

8. Commission staff inspected the licensee’s facility on the following date(s): December 27, 2019.

9. The licensee’s facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff’s inspection is highlighted below:

   a. **Security**

      Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

      i. The security of all entrances and exits;
      ii. Visitor procedures;
      iii. Limited access areas;
      iv. Verification of a primary and back-up security company;
      v. Presence of perimeter and duress alarms; and
      vi. All cameras complied with Commission requirements.

   b. **Inventory and Storage**

      Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

      i. Secure storage of marijuana and marijuana products;
      ii. Sanitation and pest control measures; and
      iii. Inventory controls and procedures.

   c. **Product Manufacturing Operation**

      Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

      i. Proposed product compliance; and
      ii. Safety, sanitation, and security of the area and products.

   d. **Transportation**

      The licensee will not be performing transportation activities at this time.
RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff;
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105 (1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business; and
6. Prior to receiving approval to commence operations, the licensee shall, upon inspection, submit to Commission staff an updated timeline as to when its MTC license will become operational.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.
THE VERB IS HERB
MR281637

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

   The Verb is Herb
   74 Cottage Street, Easthampton, MA 01027

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

   Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

   The licensee is not an applicant or licensee for any other license type.

LICENSEING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license type(s) on December 13, 2018.

5. The licensee has paid all applicable license fees.

6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).

7. No new information has been discovered by Commission staff regarding the suitability of the licensee or the individuals and entities previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee’s facility on the following date(s): November 13, 2019.
9. The licensee’s facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff’s inspection is highlighted below:

   a. Security

      Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      i. The security of all entrances and exits;
      ii. Visitor procedures;
      iii. Limited access areas;
      iv. Verification of a primary and back-up security company;
      v. Presence of perimeter and duress alarms; and
      vi. All cameras complied with Commission requirements.

   b. Inventory and Storage

      Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      i. Secure storage of marijuana and marijuana products;
      ii. Sanitation and pest control measures; and
      iii. Inventory controls and procedures.

   c. Retail Operation

      Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      i. Verification of identifications for access;
      ii. Layout of the sales floor; and
      iii. Availability and contents of adult-use consumer education materials.

   d. Transportation

      The licensee will not be performing transportation activities at this time.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:
1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff; and
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105 (1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.
MARIJUANA ESTABLISHMENT RENEWALS
EXECUTIVE SUMMARY
COMMISSION MEETING: FEBRUARY 6, 2020

RENEWAL OVERVIEW

1. Name, license number, renewal application number, host community, and funds deriving from a Host Community Agreement allocated for the municipality for each Marijuana Establishment presented for renewal:

<table>
<thead>
<tr>
<th>Marijuana Establishment Name</th>
<th>License Number</th>
<th>Renewal Application Number</th>
<th>Location</th>
<th>Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>BAKED BEAN LLC</td>
<td>MP281406</td>
<td>MPR243509</td>
<td>UXBRIDGE</td>
<td>$0.00</td>
</tr>
<tr>
<td>SOLAR THERAPEUTICS INC</td>
<td>MC281592</td>
<td>MCR139862</td>
<td>SOMERSET</td>
<td>$46,533.30</td>
</tr>
<tr>
<td>HOLYOKE GARDENS, LLC</td>
<td>MC281342</td>
<td>MCR139861</td>
<td>HOLYOKE</td>
<td>$0.00</td>
</tr>
<tr>
<td>RISE HOLDINGS, INC.</td>
<td>MR281254</td>
<td>MRR205560</td>
<td>AMHERST</td>
<td>$79,775.57</td>
</tr>
</tbody>
</table>

2. All licensees have submitted renewal applications pursuant to 935 CMR 500.103(4) which include the licensee’s disclosure of their progress or success towards their Positive Impact and Diversity Plans.

3. All licensees have submitted documentation of good standing from the Secretary of the Commonwealth, Department of Revenue, and Department of Unemployment Assistance, if applicable.

4. All licensees have paid the appropriate annual license fee.

5. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 500.450.

RECOMMENDATION

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.
The following licensees have additional license conditions imposed as part of their license renewal:

1. Baked Bean LLC (MP281406)
   a. Within 60 days, the licensee shall submit to the Commission an updated progress report related to its Positive Impact Plan.

2. Holyoke Gardens, LLC (MC281342)
   a. Within 60 days, the licensee shall submit to the Commission an updated progress report related to its Positive Impact Plan and Diversity Plan.

3. Rise Holdings, Inc. (MR281254)
   a. Within 60 days, the license shall submit to the Commission additional information pertaining to its Positive Impact Plan community initiative events contained within the “Cannabis Reform Coalition” section of their progress report. Specifically, the licensee shall provide information regarding (1) the extent of medical information relayed by the licensee to the attendees and (2) the age range of individuals in attendance at the event(s); and
   b. Within 60 days, the licensee shall submit clarification regarding its Positive Impact Plan measurement of “holistic evaluation of its community investment practices.”
BOUNTIFUL FARMS
RMD-1485

ESTABLISHMENT OVERVIEW

1. Name of the Medical Marijuana Treatment Center:

   Bountiful Farms, Inc.

2. Address(es) of Medical Marijuana Treatment Center:

   Cultivation: 200 Kenneth Welch Drive, Lakeville, MA 02347
   Product Manufacturing: 200 Kenneth Welch Drive, Lakeville, MA 02347
   Dispensary: 200 Kenneth Welch Drive, Lakeville, MA 02347

   The licensee’s dispensary location has not completed all required inspections as of the date of this recommendation.

3. The licensee is a licensee or applicant for other Medical Marijuana Treatment Center and/or Marijuana Establishment license(s):

   The licensee is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure on July 27, 2018.

5. The licensee has paid all applicable license fees.

6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license.

7. No new information has been discovered by Commission staff regarding the suitability of the licensee or the individuals and entities previously disclosed since the issuance of the provisional license.

INSPECTION OVERVIEW
8. Commission staff inspected the licensee’s facility(ies) on the following date(s): October 31, 2019 and November 5, 2019.

9. The licensee’s Medical Marijuana Treatment Center was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 501.000 as applicable.

10. No evidence was discovered during the inspection(s) that indicated the Medical Marijuana Treatment Center was not in compliance with all applicable state and local codes, bylaws, laws, ordinances, and regulations.

11. Specific information from Commission staff’s inspection is highlighted below:

a. **Security**

   Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
   
   i. The security of all entrances and exits;
   
   ii. Visitor procedures;
   
   iii. Limited access areas;
   
   iv. Verification of a primary and back-up security company;
   
   v. Presence of perimeter and duress alarms; and
   
   vi. All cameras complied with Commission requirements.

b. **Inventory and Storage**

   Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

   i. Secure storage of marijuana and marijuana products;
   
   ii. Sanitation and pest control measures; and
   
   iii. Inventory controls and procedures.

c. **Cultivation Operation**

   Enforcement staff verified that all cultivation operations were in compliance with the Commission’s regulations. Some of the requirements verified include the following:

   i. Seed-to-sale tracking;
   
   ii. Compliance with applicable pesticide laws and regulations; and
   
   iii. Best practices to limit contamination.

d. **Product Manufacturing Operation**

   Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
i. Proposed product compliance; and
ii. Safety, sanitation, and security of the area and products.

e. **Retail Operation**

Enforcement staff have not inspected the MTC’s dispensary facility. Enforcement staff recommends a license condition requiring completion of all inspections of the dispensary facility no later than 150 days after issuance of this final license.

f. **Transportation**

Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

i. Vehicle and staffing requirements;
ii. Communication and reporting requirements; and
iii. Inventory and manifests requirements.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Medical Marijuana Treatment Centers, or to patients, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff;
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 501.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business;
6. The licensee shall have completed all construction and buildout of its dispensary facility, obtain a certificate of occupancy for the dispensary facility, and complete all required inspections of the dispensary facility within 150 days of the issuance of this final license; and
7. If the licensee fails to achieve operation of its dispensary facilities on or before the date specified in condition #6, the licensee shall be deemed to have ceased to operate and its license shall be deemed void in accordance with 935 CMR 501.410.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.
As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.
RESINATE, INC.
RMD-1345

ESTABLISHMENT OVERVIEW

1. Name of the Medical Marijuana Treatment Center:

   Resinate, Inc.

2. Address(es) of Medical Marijuana Treatment Center:

   Cultivation: 120 Gilboa St., Douglas, MA 01516
   Product Manufacturing: 120 Gilboa St., Douglas, MA 01516
   Dispensary: 1191 Millbury St., Worcester, MA 01607

3. The licensee is a licensee or applicant for other Medical Marijuana Treatment Center and/or Marijuana Establishment license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cultivation – Tier 3 / Indoor</td>
<td>Applicant</td>
<td>Douglas</td>
</tr>
<tr>
<td>(20,001 – 30,000 sq. ft.)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Product Manufacturer</td>
<td>Applicant</td>
<td>Douglas</td>
</tr>
<tr>
<td>Retail</td>
<td>Applicant</td>
<td>Worcester</td>
</tr>
<tr>
<td>Retail</td>
<td>Applicant</td>
<td>Northampton</td>
</tr>
<tr>
<td>Retail</td>
<td>Applicant</td>
<td>Grafton</td>
</tr>
</tbody>
</table>

LICENSED OVERVIEW

4. The licensee was approved for provisional licensure on November 28, 2016.

5. The licensee has paid all applicable license fees.

6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license.

7. No new information has been discovered by Commission staff regarding the suitability of the licensee or the individuals and entities previously disclosed since the issuance of the provisional license.
INSPECTION OVERVIEW

8. Commission staff inspected the licensee’s facility(ies) on the following date(s): October 31, 2019 and November 5, 2019.

9. The licensee’s Medical Marijuana Treatment Center was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 501.000 as applicable.

10. No evidence was discovered during the inspection(s) that indicated the Medical Marijuana Treatment Center was not in compliance with all applicable state and local codes, bylaws, laws, ordinances, and regulations.

11. Specific information from Commission staff’s inspection is highlighted below:

   a. **Security**

      Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      i. The security of all entrances and exits;
      ii. Visitor procedures;
      iii. Limited access areas;
      iv. Verification of a primary and back-up security company;
      v. Presence of perimeter and duress alarms; and
      vi. All cameras complied with Commission requirements.

   b. **Inventory and Storage**

      Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:
      i. Secure storage of marijuana and marijuana products;
      ii. Sanitation and pest control measures; and
      iii. Inventory controls and procedures.

   c. **Cultivation Operation**

      Enforcement staff verified that all cultivation operations were in compliance with the Commission’s regulations. Some of the requirements verified include the following:
      i. Seed-to-sale tracking;
      ii. Compliance with applicable pesticide laws and regulations; and
      iii. Best practices to limit contamination.

   d. **Product Manufacturing Operation**
Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

i. Proposed product compliance; and
ii. Safety, sanitation, and security of the area and products.

c. **Retail Operation**

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

i. Verification of identifications for access;
ii. Layout of the sales floor;
iii. Availability and contents of patient education materials; and
iv. Policies to ensure dispensing limits are followed.

f. **Transportation**

Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

i. Vehicle and staffing requirements;
ii. Communication and reporting requirements; and
iii. Inventory and manifests requirements.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Medical Marijuana Treatment Centers, or to patients, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff; and
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 501.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.
As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.
MEDICAL MARIJUANA TREATMENT CENTER RENEWALS
EXECUTIVE SUMMARY
COMMISSION MEETING: FEBRUARY 6, 2020

RENEWAL OVERVIEW

1. Name, license number, location(s), for each Medical Marijuana Treatment Center presented for renewal:

<table>
<thead>
<tr>
<th>Medical Marijuana Treatment Center Name</th>
<th>License Number</th>
<th>Location (Cultivation &amp; Processing)</th>
<th>Location (Dispensing)</th>
</tr>
</thead>
<tbody>
<tr>
<td>LIBERTY COMPASSION, INC.</td>
<td>N/A</td>
<td>CLINTON</td>
<td>WEST SPRINGFIELD</td>
</tr>
</tbody>
</table>

2. All licensees have submitted renewal applications pursuant to 935 CMR 501.103(4).

3. All licensees have paid the appropriate annual license fee.

4. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 501.450.

RECOMMENDATION

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.
APOTHCIA, INC.
MRN282730

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

   Apothca, Inc.
   1386 Massachusetts Ave, Arlington, MA 02476

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

   Retail

   The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cultivation – Tier 5 / Indoor (30,001 – 40,000 sq. ft.)</td>
<td>Provisional License</td>
<td>Fitchburg</td>
</tr>
<tr>
<td>Product Manufacturing</td>
<td>Provisional License</td>
<td>Fitchburg</td>
</tr>
<tr>
<td>Retail</td>
<td>Commence Operations</td>
<td>Lynn</td>
</tr>
<tr>
<td>MTC</td>
<td>Commence Operations</td>
<td>Lynn</td>
</tr>
<tr>
<td>MTC</td>
<td>Provisional License</td>
<td>Holyoke</td>
</tr>
</tbody>
</table>

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Andrew Young</td>
<td>Executive</td>
</tr>
<tr>
<td>Corey Cutlter</td>
<td>Board Member</td>
</tr>
<tr>
<td>Leon Nitka</td>
<td>Board Member</td>
</tr>
<tr>
<td>Moshe Bleich</td>
<td>Director</td>
</tr>
<tr>
<td>Rachmil Lekach</td>
<td>Board Member</td>
</tr>
<tr>
<td>Joseph Lekach</td>
<td>Close Associate</td>
</tr>
</tbody>
</table>

5. List of all required entities and their roles in the Marijuana Establishment:
<table>
<thead>
<tr>
<th>Entity</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Artcan, LLC</td>
<td>Capital Resource</td>
</tr>
</tbody>
</table>

6. Applicant’s priority status:

The applicant received, and was reviewed as, an MTC Priority Applicant as they submitted their application prior to the Commission’s policy clarification on October 10, 2019. Under this policy, the applicant would still be classified as an MTC Priority Applicant for this application as it will be co-located with an MTC.

7. The applicant and municipality executed a Host Community Agreement on July 19, 2019.

8. The applicant conducted a community outreach meeting on June 13, 2019 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on January 1, 2020 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Target 30% of individuals from Lynn, Fitchburg, or other areas of disproportionate impact for its hiring initiatives.</td>
</tr>
<tr>
<td>2</td>
<td>Host two (2) industry-specific educational seminars in Lynn or Fitchburg annually.</td>
</tr>
<tr>
<td>3</td>
<td>Donate $2,500 to My Brother’s Table annually. An email from this organization stating they would receive such donations was provided to the Commission in the application.</td>
</tr>
</tbody>
</table>

**SUITABILITY REVIEW**

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. These disclosures did not raise suitability issues.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS REVIEW**

13. The applicant states that it can be operational within eight (8) months of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:
Monday – Sunday: 10:00 a.m. – 8:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Hire at least 30% of individuals that are minorities, women, veterans, people with disabilities, and LGBTQ+</td>
</tr>
<tr>
<td>2</td>
<td>Host at least one (1) career fair annually in underrepresented and minority communities</td>
</tr>
</tbody>
</table>

17. Summary of cultivation plan (if applicable):

   Not applicable.

18. Summary of products to be produced and/or sold (if applicable):

   Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

   The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee;
5. Prior to final licensure, the applicant shall submit to Commission staff, upon inspection, an updated timeline as to when its MTC license (Holyoke) will become operational; and
6. Final licensure is subject to the licensee providing to Commission staff, upon inspection, an updated Positive Impact Plan that makes a firm declaration as to the areas of disproportionate impact they will hire individuals from.
The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
CULTIVATE HOLDINGS, LLC
MCN282053
MPN281742

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Cultivate Holdings, LLC
100 Campanelli Drive, Uxbridge, MA 01524

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation – Tier 5 / Indoor (30,001 – 40,000 sq. ft.)
Product Manufacturer

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cultivation – Tier 2 / Indoor (5,001 – 10,000 sq. ft.)</td>
<td>Commence Operations</td>
<td>Leicester</td>
</tr>
<tr>
<td>Product Manufacturer</td>
<td>Commence Operations</td>
<td>Leicester</td>
</tr>
<tr>
<td>Retail</td>
<td>Commence Operations</td>
<td>Leicester</td>
</tr>
<tr>
<td>Retail</td>
<td>Provisional License</td>
<td>Worcester</td>
</tr>
<tr>
<td>Retail</td>
<td>Provisional License</td>
<td>Uxbridge</td>
</tr>
<tr>
<td>MTC</td>
<td>Commence Operations</td>
<td>Leicester</td>
</tr>
</tbody>
</table>

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Samuel Barber</td>
<td>Owner</td>
</tr>
<tr>
<td>Robert Lally</td>
<td>Owner</td>
</tr>
<tr>
<td>Stephen Barber</td>
<td>Owner</td>
</tr>
<tr>
<td>Jennifer Miller</td>
<td>Executive</td>
</tr>
<tr>
<td>Mark Frechette</td>
<td>Executive</td>
</tr>
<tr>
<td>Karen Golden</td>
<td>Director</td>
</tr>
</tbody>
</table>
5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant’s priority status:

The applicant received, and was reviewed as, an MTC Priority Applicant as they submitted their application prior to the Commission’s policy clarification on October 10, 2019. Under this policy, the applicant would now be considered a general applicant.

7. The applicant and municipality executed a Host Community Agreement on May 15, 2019.

8. The applicant conducted a community outreach meeting on April 29, 2019 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on December 3, 2019 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Host two (2) networking events through the Cultivate Launch Program.</td>
</tr>
<tr>
<td>2</td>
<td>Recruit at least five (5) Economic Empowerment Program and Social Equity Program participants to participate in the Cultivate Launch Program.</td>
</tr>
<tr>
<td>3</td>
<td>Provide members of the Cultivate launch Program with employee training and manager training.</td>
</tr>
<tr>
<td>4</td>
<td>Once a month, donate ten percent (10%) of the establishment’s gross sales, from the day it intends to donate, to charities that provide services to past or present residents of areas of disproportion impact and/or who help Massachusetts residents with past drug convictions</td>
</tr>
</tbody>
</table>

**SUITABILITY REVIEW**

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. These disclosures did not raise suitability issues.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.
MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within nine (9) months of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:

   Monday – Sunday: 7:00 a.m. – 6:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Maintain a diverse workforce that is comprised of at least forty percent (40%) of individuals who are minorities, women, veterans, and/or people with disabilities.</td>
</tr>
</tbody>
</table>

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):

<table>
<thead>
<tr>
<th>#</th>
<th>Product</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Flower</td>
</tr>
<tr>
<td>2</td>
<td>Pre-Rolls</td>
</tr>
<tr>
<td>3</td>
<td>Concentrates (Kief, Rosin, Shatter, Sugar Wax, Wax, and Dabbles)</td>
</tr>
<tr>
<td>4</td>
<td>Edibles (Blackberry, Green Apple, Mango, Peach, Strawberry Kiwi, Watermelon Hexies; Dark and Milk Chocolate Bars; Chocolate Chip Cookies; and Caramels)</td>
</tr>
<tr>
<td>5</td>
<td>Tinctures</td>
</tr>
<tr>
<td>6</td>
<td>Lotions</td>
</tr>
<tr>
<td>7</td>
<td>Topicals</td>
</tr>
<tr>
<td>8</td>
<td>Salves</td>
</tr>
<tr>
<td>9</td>
<td>Oils</td>
</tr>
<tr>
<td>10</td>
<td>Sprays</td>
</tr>
</tbody>
</table>

19. Plan for obtaining marijuana or marijuana products (if applicable):
Not applicable.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee;
5. Prior to final licensure, the applicant shall, upon inspection, provide to Commission staff further clarifying information regarding the proposed product “Hexies”; and
6. Final license is subject to the applicant submitting to Commission staff, upon inspection, the following regarding its Positive Impact Plan: (1) letters from organizations that will receive donations that they will affirmatively take such donations from the applicant, and (2) a rationale and reasoning regarding program(s) dealing with Boston City Councilors.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
**DIEM ORANGE, LLC**
MCN282161
MPN281684

**BACKGROUND & APPLICATION OF INTENT REVIEW**

1. Name and address of the proposed Marijuana Establishment:

   Diem Orange, LLC
   207 Daniel Shays Highway, Orange, MA 01634

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

   Cultivation – Tier 2 / Indoor (5,001 – 10,000 sq. ft.)
   Product Manufacturer

   The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

   The applicant is not an applicant or licensee for any other license type

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Christopher Mitchem</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Franklin Kanekoa</td>
<td>Executive / Officer</td>
</tr>
</tbody>
</table>

5. List of all required entities and their roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Entity</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>TDMA Holdings, LLC</td>
<td>Parent Company</td>
</tr>
<tr>
<td>RLTY Development MA 1 LLC</td>
<td>Capital Contributor</td>
</tr>
</tbody>
</table>

6. Applicant’s priority status:

   General Applicant
7. The applicant and municipality executed a Host Community Agreement on April 23, 2019.

8. The applicant conducted a community outreach meeting on May 3, 2019 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on December 19, 2019 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Donate at least $5,000 to the Commission’s Social Equity Training and Technical Assistance Fund.</td>
</tr>
</tbody>
</table>

SUITABILITY REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. These disclosures did not raise suitability issues.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:

   Monday – Sunday: 7:00 a.m. – 11:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Recruit 50% of women and 15% of minorities, veterans, people with disabilities, and LGBTQ+ for its hiring initiatives.</td>
</tr>
<tr>
<td>2</td>
<td>Prioritize working with businesses in its supply chain and required ancillary services that are owned and/or managed by minorities, women, veterans, people with disabilities, and/or LGBTQ+.</td>
</tr>
</tbody>
</table>
17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):

<table>
<thead>
<tr>
<th>#</th>
<th>Product</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Butane Hash Oil</td>
</tr>
<tr>
<td>2</td>
<td>CO2 Oil</td>
</tr>
<tr>
<td>3</td>
<td>Distillate</td>
</tr>
<tr>
<td>4</td>
<td>Tinctures</td>
</tr>
<tr>
<td>5</td>
<td>Gummies (strawberry, marionberry, pomegranate, huckleberry, raspberry and peach soft chews)</td>
</tr>
<tr>
<td>6</td>
<td>Chocolate</td>
</tr>
<tr>
<td>7</td>
<td>Lozenges (strawberry marionberry, pomegranate, huckleberry, raspberry and peach hard candies)</td>
</tr>
<tr>
<td>8</td>
<td>Skin cream</td>
</tr>
</tbody>
</table>

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable.

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee;
5. Final license is subject to the applicant, upon inspection, providing Commission staff an updated Positive Impact Plan that modifies its goal(s) to include other initiatives other than providing funds to the Social Equity Training and Technical Assistance Fund; and
6. Final license is subject to the applicant submitting to Commission staff, upon inspection, the shapes of the gummies they plan to produce.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
GRASS APPEAL, LLC
MCN282123
MRN282267

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

   Grass Appeal, LLC
   79 River Road, Uxbridge, MA 01569

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

   Cultivation – Tier 3 / Indoor (10,001 – 20,000 sq. ft.)
   Retail

   The cultivation application was reopened three (3) times and the retail application was opened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

   The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Richard Rainone</td>
<td>Owner / Partner</td>
</tr>
</tbody>
</table>

5. List of all required entities and their roles in the Marijuana Establishment:

   No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant’s priority status:

   Expedited Applicant (Veteran-Owned Business)
7. The applicant and municipality executed a Host Community Agreement on December 20, 2018.

8. The applicant conducted a community outreach meeting on December 17, 2018 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on December 18, 2019 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Recruit 25% of its employees from Worcester and Southbridge, Massachusetts residents who have, or have parents or spouses who have, past drug convictions.</td>
</tr>
<tr>
<td>2</td>
<td>Contribute a minimum of 40 hours of volunteer time to charitable groups serving Worcester and Southbridge.</td>
</tr>
<tr>
<td>3</td>
<td>Contribute a minimum of $10,000 to charitable groups serving Worcester and Southbridge.</td>
</tr>
</tbody>
</table>

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within thirty (30) days of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:

   Monday – Friday: 8:00 a.m. – 10:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Recruit 10% of staff that are minorities, women, veterans, people with disabilities, and LGBTQ+ for its hiring initiatives.

Offer advancement to management and executive positions internally.

Provide training on diversity and sensitivity.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):

Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
GREENSTAR HERBALS, INC.
MRN282207

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

   Greenstar Herbals, Inc.
   22-24 Main Street, Maynard, MA 01754

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

   Retail

   The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Retail</td>
<td>Provisional License</td>
<td>Chelsea</td>
</tr>
<tr>
<td>Retail</td>
<td>Provisional License</td>
<td>Dracut</td>
</tr>
</tbody>
</table>

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Thomas Morey</td>
<td>Owner</td>
</tr>
<tr>
<td>James Morey</td>
<td>Close Associate</td>
</tr>
<tr>
<td>John Herendeen</td>
<td>Close Associate</td>
</tr>
<tr>
<td>Napoleon Brito</td>
<td>Close Associate</td>
</tr>
</tbody>
</table>

5. List of all required entities and their roles in the Marijuana Establishment:

   No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant’s priority status:

   General applicant
7. The applicant and municipality executed a Host Community Agreement on December 18, 2018.

8. The applicant conducted a community outreach meeting on November 29, 2018 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on December 3, 2019 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Recruit and maintain a labor force in which at least 50% of individuals are residents of Chelsea.</td>
</tr>
<tr>
<td>2</td>
<td>Conduct at least one (1) industry-specific educational seminar annually for Chelsea residents.</td>
</tr>
</tbody>
</table>

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within seven (7) months of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:

   Monday – Sunday: 9:00 a.m. – 10:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Recruit 20% of individuals that are minorities women, veterans, disabled individuals, and LGBTQ.</td>
</tr>
</tbody>
</table>
17. Summary of cultivation plan (if applicable):

   Not applicable

18. Summary of products to be produced and/or sold (if applicable):

   Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

   The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant submitting to Commission staff, upon inspection, a revised Diversity Plan that modifies the goal relating to the percentage of women that will be included in the operation of the establishment.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
HEKA, INC.
MCN282248
MPN281736
MRN282770

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

   Heka, Inc.
   98 Sgt. TM Dion Way, Westfield, MA 01085

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

   Cultivation – Tier 4 / Indoor (20,001 – 30,000 sq. ft.)
   Product Manufacturing
   Retail

   The cultivation application was reopened two (2) times, and the product manufacturing and retail application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Retail</td>
<td>Applicant</td>
<td>Pittsfield</td>
</tr>
<tr>
<td>MTC</td>
<td>Provisional License</td>
<td>Westfield</td>
</tr>
<tr>
<td>MTC</td>
<td>Provisional License</td>
<td>Pittsfield</td>
</tr>
<tr>
<td>MTC</td>
<td>Provisional License</td>
<td>West Springfield</td>
</tr>
</tbody>
</table>

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mark Dupuis</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Kimberly Shattuck</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Kimberly Murphy</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Joshua Dupuis</td>
<td>Manager</td>
</tr>
<tr>
<td>John Murphy</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Deane Gallo</td>
<td>Executive / Officer</td>
</tr>
</tbody>
</table>

Provisional License Executive Summary 1
5. List of all required entities and their roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Entity</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>HIIG Incorporated</td>
<td>Capital Contributor</td>
</tr>
<tr>
<td>Westfield Investment Group, LLC</td>
<td>Capital Contributor</td>
</tr>
<tr>
<td>Baystate Capital, LLC</td>
<td>Capital Contributor</td>
</tr>
</tbody>
</table>

6. Applicant’s priority status:

The applicant received, and was reviewed as, an MTC Priority Applicant as they submitted their applications prior to the Commission’s policy clarification on October 10, 2019. Under this policy, the applicant would still be classified as an MTC Priority Applicant for all three (3) applications as they are all co-located with an MTC.


8. The applicant conducted a community outreach meeting on February 6, 2019 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on December 12, 2019 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Sponsor industry-specific informational meetings in the Pittsfield and West Springfield communities, twice a year.</td>
</tr>
<tr>
<td>2</td>
<td>Recruit 25% of all potential candidates from areas of disproportionate impact in its first full year of operations.</td>
</tr>
</tbody>
</table>

**SUITABILITY REVIEW**

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. These disclosures did not raise suitability issues.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS REVIEW**
13. The applicant states that it can be operational within five months of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:

   Monday – Sunday: 7:00 a.m. – 9:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Recruit 25% of all potential candidates that are minorities, women,</td>
</tr>
<tr>
<td></td>
<td>veterans, people with disabilities, and LGBTQ+ for its hiring</td>
</tr>
<tr>
<td></td>
<td>initiatives.</td>
</tr>
<tr>
<td>2</td>
<td>Participate in at least two (2) job fairs within the first full year</td>
</tr>
<tr>
<td></td>
<td>of operation.</td>
</tr>
</tbody>
</table>

17. Summary of cultivation plan (if applicable):

   The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):

<table>
<thead>
<tr>
<th>#</th>
<th>Product</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Flower</td>
</tr>
<tr>
<td>2</td>
<td>Pre-Rolls</td>
</tr>
<tr>
<td>3</td>
<td>Chocolates (dark chocolate, milk chocolate, white chocolate, mint</td>
</tr>
<tr>
<td></td>
<td>chocolate, caramels, and peanut butter cups)</td>
</tr>
<tr>
<td>4</td>
<td>Gummies (assorted flavors, blue raspberry, watermelon)</td>
</tr>
<tr>
<td>5</td>
<td>Hard candies (blue raspberry and mint)</td>
</tr>
<tr>
<td>6</td>
<td>Brownies (chocolate)</td>
</tr>
<tr>
<td>7</td>
<td>Chocolate chip cookies</td>
</tr>
<tr>
<td>8</td>
<td>Oils</td>
</tr>
<tr>
<td>9</td>
<td>Wax</td>
</tr>
<tr>
<td>10</td>
<td>Shatter</td>
</tr>
<tr>
<td>11</td>
<td>Kief</td>
</tr>
<tr>
<td>12</td>
<td>Live Rosin</td>
</tr>
<tr>
<td>13</td>
<td>Distillate</td>
</tr>
<tr>
<td>14</td>
<td>Crumble</td>
</tr>
</tbody>
</table>
19. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee;
5. Final license is subject to the applicant submitting, upon inspection, an updated timeline for its three (3) MTC licenses to become operational;
6. Final license is subject to the applicant submitting to Commission staff, upon inspection, the shapes of the chocolates, hard candies, and gummies it plans to produce; and
7. Final license is subject to the applicant submitting to Commission staff, upon inspection, a revised Diversity Plan that modifies the percentages of women the applicant plans to include in the operation of the establishment.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
HEKA, INC.
MRN282903

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

   Heka, Inc.
   745 East Street, Pittsfield, MA 01201

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

   Retail

   The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cultivation</td>
<td>Applicant</td>
<td>Westfield</td>
</tr>
<tr>
<td>Product Manufacturer</td>
<td>Applicant</td>
<td>Westfield</td>
</tr>
<tr>
<td>Retail</td>
<td>Applicant</td>
<td>Westfield</td>
</tr>
<tr>
<td>MTC</td>
<td>Provisional License</td>
<td>Westfield</td>
</tr>
<tr>
<td>MTC</td>
<td>Provisional License</td>
<td>Pittsfield</td>
</tr>
<tr>
<td>MTC</td>
<td>Provisional License</td>
<td>West Springfield</td>
</tr>
</tbody>
</table>

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mark Dupuis</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Kimberly Shattuck</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Kimberly Murphy</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Joshua Dupuis</td>
<td>Manager</td>
</tr>
<tr>
<td>John Murphy</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Deane Gallo</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>William Bazin</td>
<td>Board Member</td>
</tr>
<tr>
<td>Louis Dupuis</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Rodrigo Valles</td>
<td>Board Member</td>
</tr>
</tbody>
</table>
5. List of all required entities and their roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Entity</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>HIIG Incorporated</td>
<td>Capital Contributor</td>
</tr>
<tr>
<td>Westfield Investment Group, LLC</td>
<td>Capital Contributor</td>
</tr>
<tr>
<td>Baystate Capital, LLC</td>
<td>Capital Contributor</td>
</tr>
</tbody>
</table>

6. Applicant’s priority status:

The applicant received, and was reviewed as, an MTC Priority Applicant as they submitted their application prior to the Commission’s policy clarification on October 10, 2019. Under this policy, the applicant would still be classified as an MTC Priority Applicant for this application as it will be co-located with an MTC.

7. The applicant and municipality executed a Host Community Agreement on November 8, 2018.

8. The applicant conducted a community outreach meeting on August 22, 2019 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on January 21, 2020 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Sponsor industry-specific informational meetings in the Pittsfield and West Springfield communities, twice a year.</td>
</tr>
<tr>
<td>2</td>
<td>Recruit 25% of all potential candidates from areas of disproportionate impact in its first full year of operations.</td>
</tr>
</tbody>
</table>

SUITABILITY REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. These disclosures did not raise suitability issues.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within five months of receiving the provisional license(s).
14. The applicant’s proposed hours of operation are the following:

   Monday – Sunday: 9:00 a.m. – 9:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Recruit 25% of all potential candidates that are minorities, women, veterans, people with disabilities, and LGBTQ+ for its hiring initiatives.</td>
</tr>
<tr>
<td>2</td>
<td>Participate in at least two (2) job fairs within the first full year of operation.</td>
</tr>
</tbody>
</table>

17. Summary of cultivation plan (if applicable):

   Not applicable.

18. Summary of products to be produced and/or sold (if applicable):

   Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

   The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee;
5. Final license is subject to the applicant submitting, upon inspection, an updated timeline for its three (3) MTC licenses to become operational; and
6. Final license is subject to the applicant submitting to Commission staff, upon inspection, an updated Diversity Plan that modifies its goal relating to the percentage of women that will be included in the operation of the establishment.
The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
HOLISTIC INDUSTRIES, INC.
MRN282605

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

   Holistic Industries, Inc.
   155 Northampton Street, Easthampton, MA 01207

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

   Retail

   The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cultivation-Tier 5 / Indoor</td>
<td>Applicant</td>
<td>Monson</td>
</tr>
<tr>
<td>(30,001 – 40,000)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Product Manufacturer</td>
<td>Applicant</td>
<td>Monson</td>
</tr>
<tr>
<td>Retail</td>
<td>Applicant</td>
<td>Springfield</td>
</tr>
<tr>
<td>Marijuana Transporter with</td>
<td>Applicant</td>
<td>Monson</td>
</tr>
<tr>
<td>Other Existing ME License</td>
<td></td>
<td></td>
</tr>
<tr>
<td>MTC</td>
<td>Provisional</td>
<td>Easthampton</td>
</tr>
<tr>
<td>MTC</td>
<td>Commence</td>
<td>Somerville</td>
</tr>
<tr>
<td></td>
<td>Operations</td>
<td></td>
</tr>
</tbody>
</table>

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ismael Canales</td>
<td>Chief Security Officer</td>
</tr>
<tr>
<td>Joshua Genderson</td>
<td>CEO</td>
</tr>
<tr>
<td>Sarah Stretchberry</td>
<td>Dispensary Director</td>
</tr>
<tr>
<td>Jamie Ware</td>
<td>Compliance Officer</td>
</tr>
<tr>
<td>Adam Kavalier</td>
<td>Chief Scientific Officer</td>
</tr>
<tr>
<td>Barry Bass</td>
<td>CFO</td>
</tr>
<tr>
<td>Josh Bell</td>
<td>COO</td>
</tr>
</tbody>
</table>
5. List of all required entities and their roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Entity</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Avery Road, LLC</td>
<td>33% owner of Holistic Industries, Inc.</td>
</tr>
<tr>
<td>Liberty Capital Partners, LLC</td>
<td>33% owner of Holistic Industries, Inc.</td>
</tr>
</tbody>
</table>

6. Applicant’s priority status:

The applicant received, and was reviewed as, an MTC Priority Applicant as they submitted their application prior to the Commission’s policy clarification on October 10, 2019. Under this policy, the applicant would now be considered a general applicant because the co-located MTC license was approved for a provisional license after April 2018.

7. The applicant and municipality executed a Host Community Agreement on February 6, 2019.

8. The applicant conducted a community outreach meeting on May 15, 2019 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on November 7, 2019 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Recruit 20% of individuals from Monson.</td>
</tr>
<tr>
<td>2</td>
<td>Donate $5,000 to Monson Free Public Library on an annual basis.</td>
</tr>
<tr>
<td>3</td>
<td>Donate $5,000 to Monson Council on Aging on an annual basis.</td>
</tr>
</tbody>
</table>

**SUITABILITY REVIEW**

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. These disclosures did not raise suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS REVIEW**

13. The applicant states that it can be operational within two (2) months of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:

   Monday – Saturday: 10:00 a.m. – 8:00 p.m.
   Sunday – 11:00 a.m. – 5:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Recruit 50% of individuals that are minorities, person with disabilities, and women.</td>
</tr>
<tr>
<td>2</td>
<td>Hire one (1) national Diversity Officer to establish new diversity plan policies and ensure their implementation through our employee staffing, retention and promotion plans.</td>
</tr>
</tbody>
</table>

17. Summary of cultivation plan (if applicable):

   Not applicable

18. Summary of products to be produced and/or sold (if applicable):

   Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

   The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:
1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant submitting, upon inspection, an updated timeline as to when its MTC license(s) will become operational.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
M3 Ventures, Inc.
MRN282350

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

   M3 Ventures, Inc.
   29 Echo Road, Mashpee, MA 02469

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

   Retail

   The application was reopened four (4) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cultivation – Tier 2 / Indoor (10,001 – 20,000 sq. ft.)</td>
<td>Commence Operations</td>
<td>Plymouth</td>
</tr>
<tr>
<td>Product Manufacturer</td>
<td>Commence Operations</td>
<td>Plymouth</td>
</tr>
<tr>
<td>Retail</td>
<td>Commence Operations</td>
<td>Plymouth</td>
</tr>
<tr>
<td>MTC</td>
<td>Commence Operations</td>
<td>Plymouth</td>
</tr>
<tr>
<td>MTC</td>
<td>Commence Operations</td>
<td>Mashpee</td>
</tr>
</tbody>
</table>

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Krista Ankner</td>
<td>Board Member</td>
</tr>
<tr>
<td>Jonathan Herlihy</td>
<td>Board Member</td>
</tr>
<tr>
<td>James Vaccaro</td>
<td>Board Member</td>
</tr>
<tr>
<td>Kevin O’Reilly</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Keith Tibbetts</td>
<td>Manager</td>
</tr>
<tr>
<td>Elizabeth Nowlan</td>
<td>Financial Management Services</td>
</tr>
<tr>
<td>Renee Pannoni</td>
<td>Manager</td>
</tr>
<tr>
<td>Michael Kinnealey</td>
<td>Manager</td>
</tr>
<tr>
<td>Alicia Wyman</td>
<td>Board Member</td>
</tr>
</tbody>
</table>
Brian Higgins  
Manager  
Vincent Villalpando  
Manager  
John Thomas  
Investor

5. List of all required entities and their roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Entity</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Triple M. Management Company, LLC</td>
<td>Management Company / Capital Contributor</td>
</tr>
<tr>
<td>John V. Thomas Revocable Trust</td>
<td>Investor in Triple M. Management Company</td>
</tr>
</tbody>
</table>

6. Applicant’s priority status:

The applicant received, and was reviewed as, an MTC Priority Applicant as they submitted their application prior to the Commission’s policy clarification on October 10, 2019. Under this policy, the applicant would still receive priority review as this applicant will be co-located with an MTC license.

7. The applicant and municipality executed a Host Community Agreement on April 10, 2019.

8. The applicant conducted a community outreach meeting on March 21, 2019 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on December 12, 2019 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Give hiring preference to individuals from Abington, Braintree, Brockton and Taunton.</td>
</tr>
<tr>
<td>2</td>
<td>Donate $15,000 to Turning Point on an annual basis.</td>
</tr>
<tr>
<td>3</td>
<td>Donate $15,000 to Wareham Evergreen House on an annual basis.</td>
</tr>
</tbody>
</table>

**SUITABILITY REVIEW**

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. These disclosures did not raise suitability issues.

12. There were no concerns arising from background checks on the individuals or entities associated with the application. These disclosures did not raise suitability issues.
**MANAGEMENT AND OPERATIONS REVIEW**

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:

   Monday – Saturday: 10:00 a.m. – 8:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Recruit 30% of individuals that are minorities, women, veterans, people with disabilities, and LGBTQ (Equity Pool).</td>
</tr>
<tr>
<td>2</td>
<td>Maintain an annual retention rate of 75% of all individuals hired from the Equity Pool and that 25% of its promotions during the measuring period will derive from members of the Equity Pool.</td>
</tr>
</tbody>
</table>

17. Summary of cultivation plan (if applicable):

   Not applicable.

18. Summary of products to be produced and/or sold (if applicable):

   Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

   The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.
The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
OLDE WORLD REMEDIES, INC.
MRN282742

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

   Olde World Remedies, Inc.
   953 Western Avenue, Lynn, MA 01901

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

   Retail

   The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>MTC</td>
<td>Provisional License</td>
<td>Lynn</td>
</tr>
</tbody>
</table>

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alan Rothenberg</td>
<td>Owner / Partner</td>
</tr>
<tr>
<td>Suzanne Rothenberg</td>
<td>Owner / Partner</td>
</tr>
</tbody>
</table>

5. List of all required entities and their roles in the Marijuana Establishment:

   No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant’s priority status:

   The applicant received, and was reviewed as, an MTC Priority Applicant as they submitted their application prior to the Commission’s policy clarification on October 10, 2019. Under this policy, the applicant would still be classified as an MTC Priority Applicant as the applicant will be co-located with an MTC.

   Provisional License Executive Summary 1
7. The applicant and municipality executed a Host Community Agreement on August 30, 2019.

8. The applicant conducted a community outreach meeting on June 10, 2019 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on December 18, 2019 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Provide a one-time donation in the amount of $50,000 to the City of Lynn for the construction of a new playground located in Ward 6 of the City.</td>
</tr>
<tr>
<td>2</td>
<td>Recruit 20% of individuals that reside in Lynn, individuals with drug convictions, children and spouses with drug convictions, and/or Social Equity Participants.</td>
</tr>
<tr>
<td>3</td>
<td>Participate in the annual Lynn Earth Day neighborhood clean-up.</td>
</tr>
</tbody>
</table>

**SUITABILITY REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS REVIEW**

13. The applicant states that it can be operational within three (3) – five (5) months (Spring 2020) of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:

   Monday – Sunday: 9:00 a.m. – 8:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>
1. Recruit 50% of women and 35% of minorities, veterans, people with disabilities and people who are LGBTQ.

2. Prioritize working with businesses in its supply chain and required ancillary services that are owned and/or managed by minority groups, women, veterans, people with disabilities, or LBGTQ.

17. Summary of cultivation plan (if applicable):

    Not applicable.

18. Summary of products to be produced and/or sold (if applicable):

    Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

    The applicant plans to obtain adult-use cultivation and product manufacturing licenses and will obtain marijuana from its affiliated licenses. Prior to obtaining its adult-use cultivation and product manufacturing licenses, once its MTC is operational, it will transfer product from its MTC license while preserving a sufficient patient supply pursuant to 935 CMR 502.140(9).

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Prior to final licensure, the applicant shall submit to Commission staff, upon inspection, an updated timeline for its MTC license to become operational.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
PHARMACANNIS MASSACHUSETTS, INC.
MCN282047

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Pharmacannis Massachusetts, Inc.
465 Hoppingbrook Rd, Holliston, MA 01746

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation – Tier 7 / Indoor (50,000 – 60,000 sq. ft.)

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Retail</td>
<td>Commence Operations</td>
<td>Wareham</td>
</tr>
<tr>
<td>Retail</td>
<td>Provisional License</td>
<td>Shrewsbury</td>
</tr>
<tr>
<td>MTC</td>
<td>Provisional License</td>
<td>Franklin</td>
</tr>
<tr>
<td>MTC</td>
<td>Commence Operations</td>
<td>Wareham</td>
</tr>
</tbody>
</table>

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Teddy Scott</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Stephen Schuler</td>
<td>Board Member</td>
</tr>
<tr>
<td>Michael Chodil</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Jeremy Unruh</td>
<td>Director</td>
</tr>
<tr>
<td>Kimberly Evans</td>
<td>Controller</td>
</tr>
<tr>
<td>Michelle Stormo</td>
<td>Employee / Executive Director</td>
</tr>
<tr>
<td>Norah Scott</td>
<td>Close Associate</td>
</tr>
<tr>
<td>Stephen Schuler</td>
<td>Close Associate</td>
</tr>
<tr>
<td>Daniel Tierney</td>
<td>Close Associate</td>
</tr>
</tbody>
</table>

5. List of all required entities and their roles in the Marijuana Establishment:
<table>
<thead>
<tr>
<th>Entity</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>PharmaCann, LLC</td>
<td>Parent Company</td>
</tr>
</tbody>
</table>

6. Applicant’s priority status:

The applicant received, and was reviewed as, an MTC Priority Applicant as they submitted their application prior to the Commission’s policy clarification on October 10, 2019. Under this policy, the applicant would still be classified as an MTC Priority Applicant as this propose establishment will be co-located with an MTC.

7. The applicant and municipality executed a Host Community Agreement on December 10, 2018.

8. The applicant conducted a community outreach meeting on January 24, 2019 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on December 17, 2019 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Provide annual financial contributions in the amount of $5,000 to the Commission’s Social Equity Training and Technical Assistance Fund.</td>
</tr>
<tr>
<td>2</td>
<td>Recruit 60% of individuals from Wareham for its hiring initiatives.</td>
</tr>
<tr>
<td>3</td>
<td>Donate 240 hours annually to neighborhood clean-up initiative in Wareham.</td>
</tr>
</tbody>
</table>

SUITABILITY REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. These disclosures did not raise suitability issues.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within six (6) months of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:

   Monday – Sunday: 7:00 a.m. – 11:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Recruit 60% of minorities, women, veterans, people with disabilities, and LGBTQ.</td>
</tr>
<tr>
<td>2</td>
<td>Work with at least 25% of businesses who identify as that is owned or managed by minorities, women, veterans, people with disabilities and LGBTQ.</td>
</tr>
</tbody>
</table>

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
PLATINUM HYDROLAB, INC.
MCN281510
MPN281540

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:
   Platinum Hydrolab, Inc.
   740 Dutton Street, Lowell, MA 01854

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:
   Cultivation – Tier 1 / Indoor (up to – 5,000 sq. ft.)
   Product Manufacturer
   The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):
   The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Brian Lynch</td>
<td>Owner / Partner</td>
</tr>
<tr>
<td>Elizabeth Skinsacos</td>
<td>Owner / Partner</td>
</tr>
</tbody>
</table>

5. List of all required entities and their roles in the Marijuana Establishment:
   No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant’s priority status:
   General Applicant
7. The applicant and municipality executed a Host Community Agreement on November 21, 2018.

8. The applicant conducted a community outreach meeting on May 21, 2018 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on November 11, 2019 and January 16, 2020 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Conduct quarterly, industry-specific educational seminars for residents of designated Lowell census tracts.</td>
</tr>
<tr>
<td>2</td>
<td>Recruit 25% of Massachusetts residents that have past drug convictions for its hiring initiatives.</td>
</tr>
<tr>
<td>3</td>
<td>Participate in quarterly community clean-up days in designated Lowell census tracts.</td>
</tr>
</tbody>
</table>

**SUITABILITY REVIEW**

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. These disclosures did not raise suitability issues.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS REVIEW**

13. The applicant states that it can be operational within twelve (12) months of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:

   Monday – Sunday: 7:00 a.m. – 7:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:
### Goal

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Recruit 60% of minorities, women, veterans, people with disabilities and LGBTQ.</td>
</tr>
<tr>
<td>2</td>
<td>Work with at least 25% of businesses who identify as that is owned or managed by minorities, women, veterans, people with disabilities and LGBTQ.</td>
</tr>
</tbody>
</table>

17. **Summary of cultivation plan (if applicable):**

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. **Summary of products to be produced and/or sold (if applicable):**

<table>
<thead>
<tr>
<th>#</th>
<th>Product</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Extracted cannabis and Hash Concentrates</td>
</tr>
<tr>
<td>2</td>
<td>Oils</td>
</tr>
<tr>
<td>3</td>
<td>Waxes</td>
</tr>
<tr>
<td>4</td>
<td>Shatters</td>
</tr>
<tr>
<td>5</td>
<td>Butters</td>
</tr>
<tr>
<td>6</td>
<td>Live resin</td>
</tr>
<tr>
<td>7</td>
<td>Crumbles</td>
</tr>
</tbody>
</table>

19. **Plan for obtaining marijuana or marijuana products (if applicable):**

Not applicable

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final license is subject to the applicant providing to Commission staff, upon inspection, proof that the name of the strand “Jack Skeleton” has been renamed in order to be in compliance with 935 CMR 500.105(4)(a)(5).

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
RESINATE, INC.
MCN281259
MPN281753

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Resinate, Inc.
120 Gilboa Street, Douglas, MA 01516

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation – Tier 3 / Indoor (10,001 – 20,000 sq. ft.)
Product Manufacturer

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Retail</td>
<td>Applicant</td>
<td>Worcester</td>
</tr>
<tr>
<td>Retail</td>
<td>Applicant</td>
<td>Northampton</td>
</tr>
<tr>
<td>Retail</td>
<td>Applicant</td>
<td>Grafton</td>
</tr>
<tr>
<td>MTC</td>
<td>Provisional License</td>
<td>Worcester</td>
</tr>
</tbody>
</table>

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Peter DeCaro</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>James Ross</td>
<td>Board Member</td>
</tr>
<tr>
<td>Rocco Falcone</td>
<td>Board Member</td>
</tr>
<tr>
<td>Lisa Kirby-Gibbs</td>
<td>Board Member</td>
</tr>
<tr>
<td>Diane Frydrych</td>
<td>Close Associates</td>
</tr>
<tr>
<td>Jillian Williamson</td>
<td>Close Associates</td>
</tr>
</tbody>
</table>

5. List of all required entities and their roles in the Marijuana Establishment:
<table>
<thead>
<tr>
<th>Entity</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Springfield Investment Group, LLC</td>
<td>Capital Contributor</td>
</tr>
<tr>
<td>Mass Flower Power, LLC</td>
<td>Capital Contributor</td>
</tr>
<tr>
<td>Polman Investments, LLC</td>
<td>Entity with Direct or Indirect Authority</td>
</tr>
</tbody>
</table>

6. Applicant’s priority status:

The applicant received, and was reviewed as, an MTC Priority Applicant as they submitted their applications prior to the Commission’s policy clarification on October 10, 2019. Under this policy, the applicant would still be classified as an MTC Priority Applicant for both applications as they are all co-located with an MTC.

7. The applicant and municipality executed a Host Community Agreement on April 10, 2018.

8. The applicant conducted a community outreach meeting on August 29, 2019 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on January 15, 2020 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Volunteer no less than five (5) hours per month to support programs, in support of Jeremiah’s Inn.</td>
</tr>
<tr>
<td>2</td>
<td>Host quarterly resume writing and interview skills workshops for residents of Jeremiah’s Inn.</td>
</tr>
<tr>
<td>3</td>
<td>Hold quarterly food drives to support Jeremiah’s Inn</td>
</tr>
<tr>
<td>4</td>
<td>Meet no less than monthly with the Executive Director of Jeremiah’s Inn to coordinate monthly program directives and needs.</td>
</tr>
</tbody>
</table>

**SUITABILITY REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS REVIEW**

13. The applicant states that it can be operational within ten (10) months of receiving the provisional license(s).
14. The applicant’s proposed hours of operation are the following:

   Monday – Friday: 6:00 a.m. – 6:00 p.m.
   Saturday – Sunday: 7:00 a.m. – 12:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Recruit 30% or more of minorities, women, veterans, individuals with disabilities, and individuals of LGBTQ+ for its hiring initiatives.</td>
</tr>
</tbody>
</table>

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):

<table>
<thead>
<tr>
<th>#</th>
<th>Product</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Dissolving tablets and strips</td>
</tr>
<tr>
<td>2</td>
<td>Tinctures</td>
</tr>
<tr>
<td>3</td>
<td>Nasal / Oral sprays</td>
</tr>
<tr>
<td>4</td>
<td>Suppositories</td>
</tr>
<tr>
<td>5</td>
<td>Ready-to-use extracted cannabis and hash distillates</td>
</tr>
<tr>
<td>6</td>
<td>Oils</td>
</tr>
<tr>
<td>7</td>
<td>Waxes</td>
</tr>
<tr>
<td>8</td>
<td>Shatters</td>
</tr>
<tr>
<td>9</td>
<td>Budders</td>
</tr>
<tr>
<td>10</td>
<td>Live resins</td>
</tr>
<tr>
<td>11</td>
<td>Saps</td>
</tr>
<tr>
<td>12</td>
<td>Taffies</td>
</tr>
<tr>
<td>13</td>
<td>Crumbles</td>
</tr>
<tr>
<td>14</td>
<td>Moon rocks</td>
</tr>
<tr>
<td>15</td>
<td>Creams</td>
</tr>
<tr>
<td>16</td>
<td>Salves</td>
</tr>
<tr>
<td>17</td>
<td>Lotions</td>
</tr>
<tr>
<td>18</td>
<td>Body Butters</td>
</tr>
<tr>
<td>19</td>
<td>Topicals</td>
</tr>
<tr>
<td>20</td>
<td>Dermal patches</td>
</tr>
</tbody>
</table>
19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable.

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee;
5. Prior to final licensure, the applicant shall submit to Commission staff, upon inspection, an updated timeline as to when its MTC license will become operational;
6. Prior to final licensure, the applicant shall submit to Commission staff, upon inspection, an updated product list which describes its products as to types, forms, shapes, flavors, and colors and specifically includes, but is not limited to, baked goods; and
7. Final license is subject to the applicant providing to Commission staff, upon inspection, an updated Diversity Plan that modifies its measurable goal associated with the inclusion of individuals in the operation of the establishment.
The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
RESINATE, INC.
MRN281249

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

    Resinate, Inc.
    1191 Millbury Street, Worcester, MA 01607

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

    Retail

    The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

    | Type                              | Status          | Location  |
    |----------------------------------|-----------------|-----------|
    | Cultivation – Tier 3 / Indoor    | Applicant       | Douglas   |
    | (10,001 – 20,000 sq. ft.)         |                 |           |
    | Product Manufacturer             | Applicant       | Douglas   |
    | Retail                           | Applicant       | Northampton|
    | Retail                           | Applicant       | Grafton   |
    | MTC                              | Provisional License | Worcester |

4. List of all required individuals and their business roles in the Marijuana Establishment:

    | Individual        | Role                  |
    |-------------------|-----------------------|
    | Peter DeCaro      | Executive / Officer   |
    | James Ross        | Board Member          |
    | Rocco Falcone     | Board Member          |
    | Lisa Kirby-Gibbs  | Board Member          |
    | Diane Frydrych    | Close Associates      |
    | Jillian Williamson| Close Associates      |

5. List of all required entities and their roles in the Marijuana Establishment:

   Provisional License Executive Summary 1
### Applicant’s priority status:

The applicant received, and was reviewed as, an MTC Priority Applicant as they submitted their application prior to the Commission’s policy clarification on October 10, 2019. Under this policy, the applicant would still be classified as an MTC Priority Applicant for its application as it will be co-located with an MTC.

### Host Community Agreement

The applicant and municipality executed a Host Community Agreement on August 13, 2018.

### Community Outreach Meeting

The applicant conducted a community outreach meeting on August 28, 2019 and provided documentation demonstrating compliance with Commission regulations.

### Municipal Response

The Commission received a municipal response from the municipality on January 16, 2020 stating the applicant was in compliance with all local ordinances and bylaws.

### Positive Impact Plan

The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Volunteer no less than five (5) hours per month to support programs, in support of Jeremiah’s Inn.</td>
</tr>
<tr>
<td>2</td>
<td>Host quarterly resume writing and interview skills workshops for residents of Jeremiah’s Inn.</td>
</tr>
<tr>
<td>3</td>
<td>Hold quarterly food drives to support Jeremiah’s Inn</td>
</tr>
<tr>
<td>4</td>
<td>Meet no less than monthly with the Executive Director of Jeremiah’s Inn to coordinate monthly program directives and needs.</td>
</tr>
</tbody>
</table>

### Suitability Review

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

### Management and Operations Review

13. The applicant states that it can be operational within ten (10) months of receiving the provisional license(s).
14. The applicant’s proposed hours of operation are the following:

Monday – Sunday: 8:00 a.m. – 11:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Recruit 30% or more of minorities, women, veterans, individuals with disabilities, and individuals of LGBTQ+ for its hiring initiatives.</td>
</tr>
</tbody>
</table>

17. Summary of cultivation plan (if applicable):

Not applicable.

18. Summary of products to be produced and/or sold (if applicable):

Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final license is subject to the applicant providing to Commission staff, upon inspection, an updated Diversity Plan that modifies its measurable goal associated with the inclusion of individuals in the operation of the establishment.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
RESINATE, INC.
MRN282398

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

   Resinate, Inc.
   110 Pleasant Street, Northampton, MA 01060

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

   Retail

   The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cultivation – Tier 3 / Indoor (10,001 – 20,000 sq. ft.)</td>
<td>Applicant</td>
<td>Douglas</td>
</tr>
<tr>
<td>Product Manufacturer</td>
<td>Applicant</td>
<td>Douglas</td>
</tr>
<tr>
<td>Retail</td>
<td>Applicant</td>
<td>Worcester</td>
</tr>
<tr>
<td>Retail</td>
<td>Applicant</td>
<td>Grafton</td>
</tr>
<tr>
<td>MTC</td>
<td>Provisional License</td>
<td>Worcester</td>
</tr>
</tbody>
</table>

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Peter DeCaro</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>James Ross</td>
<td>Board Member</td>
</tr>
<tr>
<td>Rocco Falcone</td>
<td>Board Member</td>
</tr>
<tr>
<td>Lisa Kirby-Gibbs</td>
<td>Board Member</td>
</tr>
<tr>
<td>Diane Frydrych</td>
<td>Close Associates</td>
</tr>
</tbody>
</table>

5. List of all required entities and their roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Entity</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Provisional License Executive Summary</td>
</tr>
</tbody>
</table>
6. Applicant’s priority status:

The applicant received, and was reviewed as, an MTC Priority Applicant as they submitted their application prior to the Commission’s policy clarification on October 10, 2019. Under this policy, the applicant would now be considered a general applicant.

7. The applicant and municipality executed a Host Community Agreement on July 12, 2019.

8. The applicant conducted a community outreach meeting on May 23, 2019 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on December 12, 2019 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Volunteer no less than five (5) hours per month to support programs, in support of Jeremiah’s Inn.</td>
</tr>
<tr>
<td>2</td>
<td>Host quarterly resume writing and interview skills workshops for residents of Jeremiah’s Inn.</td>
</tr>
<tr>
<td>3</td>
<td>Hold quarterly food drives to support Jeremiah’s Inn</td>
</tr>
<tr>
<td>4</td>
<td>Meet no less than monthly with the Executive Director of Jeremiah’s Inn to coordinate monthly program directives and needs.</td>
</tr>
</tbody>
</table>

**SUITABILITY REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS REVIEW**

13. The applicant states that it can be operational within ten (10) months of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:
Monday – Sunday: 8:00 a.m. – 11:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Recruit 30% or more of minorities, women, veterans, individuals with disabilities, and individuals of LGBTQ+ for its hiring initiatives.</td>
</tr>
</tbody>
</table>

17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee;
5. Prior to final licensure, the applicant shall, upon inspection, provide to Commission staff an updated timeline as to when its MTC license will become operational; and
6. Final license is subject to the applicant providing to Commission staff, upon inspection, an updated Diversity Plan that modifies its measurable goal associated with the inclusion of individuals in the operation of the establishment.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
RIVERRUN GARDENS, LLC
MBN281332

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

   Riverrun Gardens, LLC
   5 Perkins Way, Unit 8, Newburyport, MA 01950

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

   Microbusiness (Cultivation only)

   The application was reopened four (4) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

   The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Edward X. DeSousa</td>
<td>Owner</td>
</tr>
<tr>
<td>Edward M. DeSousa</td>
<td>Owner</td>
</tr>
<tr>
<td>Stephen DeSousa</td>
<td>Close Associate</td>
</tr>
</tbody>
</table>

5. List of all required entities and their roles in the Marijuana Establishment:

   No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant’s priority status:

   Expedited Applicant (License Type: Microbusiness)

7. The applicant and municipality executed a Host Community Agreement on May 2, 2019.
8. The applicant conducted a community outreach meeting on April 3, 2019 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on January 2, 2020 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Donate $5,000 annually to Cannabis Community Care and Research</td>
</tr>
</tbody>
</table>

**SUITABILITY REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS REVIEW**

13. The applicant states that it can be operational within seven (7) months of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:

   Monday – Friday: 9:00 a.m. – 5:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Recruit 5% of women, 15% of veterans, and 5% of LGBTQ for its hiring initiatives.</td>
</tr>
</tbody>
</table>

17. Summary of cultivation plan (if applicable):

   The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):
Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee;
5. Final licensure is subject to the applicant submitting to Commission staff, upon inspection, a revised Diversity Plan that modifies the goal relating to the percentage of women that will be included in the operation of the establishment; and
6. Final licensure is subject to the applicant submitting to Commission staff, upon inspection, an updated Security Plan that demonstrates compliance with 935 CMR 500.110(9) as to notification requirements to the Commission and local law enforcement and the submission of incident reports stemming from those notifications.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
THE HEIRLOOM COLLECTIVE, INC.
MRN283029

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

   The Heirloom Collective, Inc.
   457 Russell Street, Hadley, MA 01035

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

   Retail

   The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

<table>
<thead>
<tr>
<th>Type</th>
<th>Status</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cultivation – Tier 2 / Indoor</td>
<td>Provisional License</td>
<td>Bernardston</td>
</tr>
<tr>
<td>(5,001 – 10,000 sq. ft.)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Product Manufacturer</td>
<td>Provisional License</td>
<td>Bernardston</td>
</tr>
<tr>
<td>MTC</td>
<td>Provisional License</td>
<td>Greenfield</td>
</tr>
<tr>
<td>MTC</td>
<td>Final License</td>
<td>Hadley</td>
</tr>
</tbody>
</table>

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>James Counihan</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Timothy Van Epps</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Patrick Cloney</td>
<td>Executive / Officer</td>
</tr>
<tr>
<td>Christopher Brown</td>
<td>Director</td>
</tr>
</tbody>
</table>

5. List of all required entities and their roles in the Marijuana Establishment:

   No other entity appears to have ownership or control over this proposed Marijuana Establishment.
6. Applicant’s priority status:

The applicant received, and was reviewed as, an MTC Priority Applicant as they submitted their application prior to the Commission’s policy clarification on October 10, 2019. Under this policy, the applicant would still be classified as an MTC Priority Applicant for this application as it will be co-located with an MTC.

7. The applicant and municipality executed a Host Community Agreement on September 25, 2019.

8. The applicant conducted a community outreach meeting on September 26, 2019 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on January 16, 2020 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Give hiring priority to 20% of individuals from Greenfield and Amherst, Social Equity Program participants, Massachusetts resident who have past drug convictions and/or Massachusetts residents with parents or spouses who have drug convictions.</td>
</tr>
<tr>
<td>2</td>
<td>Source 20% of vendors, contractors and builders locally from Greenfield or whose owners or employees are individuals who qualify for the Commissions Social Equity Program.</td>
</tr>
</tbody>
</table>

**SUITABILITY REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS REVIEW**

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:

   Monday – Sunday: 10:00 a.m. – 8:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Hire 50% of women, 20% of minorities, veterans, persons with a disability or persons who are LGBTQ.</td>
</tr>
<tr>
<td>2</td>
<td>Partner with suppliers, contractors and wholesale businesses owned by minorities, veterans, persons with a disability or persons who are LGBTQ.</td>
</tr>
</tbody>
</table>

17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant plans to obtain marijuana from its affiliated licenses.

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee;
5. Prior to final licensure, the applicant shall submit to Commission staff, upon inspection, an updated timeline as to when its MTC licenses will become operational.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.
**Western Front, LLC**
MRN281907

**Background & Application of Intent Review**

1. Name and address of the proposed Marijuana Establishment:

   Western Front, LLC
   121 Webster Ave, Chelsea, MA 02150

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

   Retail

   The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

   The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Individual</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Marvin Gilmore</td>
<td>Manager</td>
</tr>
<tr>
<td>Dennis Benzan</td>
<td>Manager</td>
</tr>
<tr>
<td>Omowale Moses</td>
<td>Manager</td>
</tr>
<tr>
<td>Timothy Flaherty</td>
<td>Manager</td>
</tr>
<tr>
<td>Felix Luna</td>
<td>Capital Contributor</td>
</tr>
</tbody>
</table>

5. List of all required entities and their roles in the Marijuana Establishment:

<table>
<thead>
<tr>
<th>Entity</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>THC Trust</td>
<td>Entity with Direct or Indirect Authority</td>
</tr>
<tr>
<td>Infrastructure Group, LLC</td>
<td>Capital Contributor</td>
</tr>
</tbody>
</table>

6. Applicant’s priority status:

Provisional License Executive Summary 1
Economic Empowerment Applicant

7. The applicant and municipality executed a Host Community Agreement on September 21, 2018.

8. The applicant conducted a community outreach meeting on October 17, 2019 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on December 18, 2019 stating the applicant was in compliance with all local ordinances and bylaws.

10. The applicant proposed the following goals for its Positive Impact Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Donate $5,000 annually to the Chelsea Collaborative.</td>
</tr>
<tr>
<td>2</td>
<td>Host at least one industry-specific education seminar annually.</td>
</tr>
</tbody>
</table>

SUITABILITY REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. These disclosures did not raise suitability issues.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within seven (7) months of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:

   Monday – Sunday: 9:00 a.m. – 9:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<table>
<thead>
<tr>
<th>#</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Recruit 50% of individuals who are minorities, women, veterans, people with disabilities and/or people who identify as LGBTQ.</td>
</tr>
</tbody>
</table>
17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.