

MAYFLOWER MEDICINALS

MCN281343

MPN281480

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Mayflower Medicinals
89 October Hill Road, Holliston, MA 01746

2. Type of license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 2/Indoor (5,001 to 10,000 sq. ft)
Product Manufacturing

3. Applicant is a licensee or applicant for other Marijuana Establishment license(s):

Retail
(Application submitted for Worcester)

4. List of all required individuals and their business roles in the Marijuana Establishment:

John Henderson—Director
Hadley Ford—Director
Randy Maslow—Director
Andrew Plante—Close Associate
Caleb Johnson—Close Associate
Holly Alberti—Close Associate

5. List of all required entities and their roles in the Marijuana Establishment:

iAnthus Capital Management, LLC—Sole shareholder and capital contributor
iAnthus Holdings, Inc. —Sole member/Owner of iAnthus Capital Management, LLC
Pilgrim Rock Management, LLC—Close Associate

6. Applicant's priority status and information pertaining to co-located operations:

Provisional License Executive Summary 1



MTC (RP201883)

The MTC business will be co-located with the adult-use business in Holliston. The MTC has a Final Certificate of Registration for dispensing, cultivating and processing.

7. The applicant and municipality executed a Host Community Agreement on August 20, 2018.
8. The applicant conducted a community outreach meeting on September 13, 2018 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on April 24, 2019 stating the applicant was in compliance with all local ordinances and bylaws.
10. The applicant proposed the following programs for its Positive Impact Plan:
 - a. Implement Mayflower CLONE Program (Cannabis Learning Opportunities New England) to provide skills, training and education in industry and business-applicable areas to facilitate in resume building and employment seeking;
 - b. Offer a Paid Fellowship Program with a focus on operations, cultivation, product manufacturing, marketing and branding, and business management; and
 - c. Partner with neighborhoods in areas of disproportionate impact to identify and develop gardens and green spaces within their community.

SUITABILITY REVIEW

11. There were no concerns arising from background checks on the individuals or entities associated with the application.
12. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within four (4) months of receiving its provisional license.
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: 5:00 a.m. – 9:00 p.m.



15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following programs for its Diversity Plan:

- a. Host four (4) career fairs annually within the cities of Worcester, Lowell, and Boston with a preference for hiring minorities, women, veterans, people with disabilities, and people of all gender identities and sexual orientations;
- b. Provide one (1) annual cultural training on cultural sensitivity and recognizing unconscious bias; and
- c. Utilize vendors and suppliers who are also committed to diversity and inclusion.

17. Summary of cultivation plan (if applicable):

The applicant submitted a detailed cultivation plan that demonstrated the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):

- a. Dissolving tablets and strips;
- b. Tinctures;
- c. Nasal/oral sprays;
- d. Suppositories;
- e. Hash distillates;
- f. Oils;
- g. Waxes;
- h. Shatters;
- i. Budders;
- j. Live resin;
- k. Saps;
- l. Taffies;
- m. Crumbles;
- n. Moon rocks;
- o. Creams;
- p. Salves;
- q. Lotions;
- r. Body butters;
- s. Topicals;
- t. Dermal patches;
- u. Capsules;
- v. Cooking oils;
- w. Beverages;
- x. Sauces;



- y. Dips;
- z. Baked goods;
- aa. Confections;
- bb. Chocolates;
- cc. Candies;
- dd. Gums;
- ee. Sugars;
- ff. Salts;
- gg. Syrups;
- hh. Butters;
- ii. Mints; and
- jj. Teas.

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable.

20. ISO 17025 Certifying Body and Certificate Number (if applicable):

Not applicable.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final license for MPN281480 (Product Manufacturer) is subject to the applicant amending its list of products to include more specific information on each item, i.e. types and flavors.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.

