

## **MAYFLOWER MEDICINALS, INC.**

MRN281256

### **BACKGROUND & APPLICATION OF INTENT REVIEW**

1. Name and address of the proposed Marijuana Establishment:

Mayflower Medicinals, Inc.  
645 Park Avenue, Worcester, MA 01603

2. Type of license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. Applicant is a licensee or applicant for other Marijuana Establishment license(s):

Cultivation, Tier 2/Indoor (5,001 to 10,000 sq. ft)  
Product Manufacturing  
(Both operations are provisionally licensed in Holliston)

4. List of all required individuals and their business roles in the Marijuana Establishment:

John Henderson—Director  
Hadley Ford—Director  
Randy Maslow—Director  
Andrew Plante—Close Associate  
Caleb Johnson—Close Associate  
Holly Alberti—Close Associate

5. List of all required entities and their roles in the Marijuana Establishment:

iAnthus Capital Management, LLC —Sole shareholder and capital contributor  
iAnthus Capital Holdings, Inc. —Sole member/owner of iAnthus Capital  
Management, LLC  
Pilgrim Rock Management—Management and consulting service

6. Applicant's priority status and information pertaining to co-located operations:

MTC Priority

Provisional License Executive Summary 1



The MTC has a Final Certificate of Registration for dispensing, cultivating, and processing. The MTC business will not be co-located with the adult-use establishment.

7. The applicant and municipality executed a Host Community Agreement on February 11, 2019.
8. The applicant conducted a community outreach meeting on February 19, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on May 7, 2019 stating the applicant was in compliance with all local ordinances and bylaws.
10. The applicant proposed the following programs for its Positive Impact Plan:
  - a. Implement Mayflower CLONE Program (Cannabis Learning Opportunities New England) to provide skills, training and education in industry and business-applicable areas to facilitate in resume building and employment seeking;
  - b. Offer a Paid Fellowship Program with a focus on operations, cultivation, product manufacturing, marketing and branding, and business management; and
  - c. Partner with neighborhoods in areas of disproportionate impact to identify and develop gardens and green spaces within their community.

### **SUITABILITY REVIEW**

11. There were no concerns arising from background checks on the individuals or entities associated with the application.
12. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.

### **MANAGEMENT AND OPERATIONS REVIEW**

13. The applicant states that it can be operational seven (7) months of receiving its provisional license.
14. The applicant's proposed hours of operation are the following:

Monday – Saturday: 8:00 a.m. – 10:00 p.m.  
Sunday: 10:00 a.m. – 7:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.



16. The applicant proposed the following programs for its Diversity Plan:
- a. Host four (4) career fairs annually within the cities of Worcester, Lowell, and Boston with a preference for hiring minorities, women, veterans, people with disabilities, and people of all gender identities and sexual orientations;
  - b. Provide one (1) annual cultural training on cultural sensitivity and recognizing unconscious bias; and
  - c. Utilize vendors and suppliers who are also committed to diversity and inclusion.

17. Summary of cultivation plan (if applicable):

Not Applicable.

18. Summary of products to be produced and/or sold (if applicable):

Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant is a vertically integrated MTC that is also provisionally licensed for adult-use cultivation and product manufacturing operations. The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, it will contract with other licensed establishments for additional product.

20. ISO 17025 Certifying Body and Certificate Number (if applicable):

Not applicable.

### **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.

